

| This Document = | 2020-21 Executive Plan showing the strategy and tasks for the 8 areas as greed by the TAs National Executive on 15 May 2020 | |
|------------------|---|--|
| Date & Version = | 15 May 2020 (Version 1) | |
| Content = | Refer over for individual plans for each activity | |
| Review = | Hold 2 separate VCs to discuss Executive Plan Mar & Oct of each year | |

| ITEM | ACTIVITY | LEAD | SUPPORT |
|------|--|--------------------|--------------------|
| 1 | Governance: Constitution; Organisation Strucutre; EA MOU; AGMs | Shalendra Ram | Christian Griffith |
| 2 | Membership: Corporate Membership; Individual Membership; Student Membership | Christian Griffith | Shalendra Ram |
| 3 | Policy: Roundtables; Submissions; Discussion Papers | Scott Elaurant | David Hayward |
| 4 | Engagement: Stakeholder Identification; relationships (including University Engagement) | Mike Veysey | Flori Mihai |
| 5 | Professional Standards: Education; Body of Knowledge | Geoff Webb | Mathew Vittuci |
| 6 | Communications: Website; LinkedIn; Marketing; Newsletter | David Hayward | David Field |
| 7 | Events/CPD: Local Events Processes; Mini Major Events; Awards | Flori Mihai | Scott Elaurant |
| 8 | National Conference | Lachlan Lee Archer | Mike Veysey |

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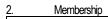
Leads to be assisted by working group members Lead & Support to present an update at face to face meeting & quarterly from there on Branch Committee (linked to lead) is encouraged to provide assistance. b.

c.



1. Governance

| Activity = | Governance | |
|---|---|--|
| Date & Version = | 12/05/20 | |
| Executive Lead = | Shalendra Ram | |
| Executive & Board Support = | Christian Griffith | |
| Resources required = | TAs learned society advisor to assist Lead as required | |
| Summary of Activity = | Governance requirements for TAs | |
| Target Outcome for 2020/21 = | All Branch Chairs to be across and adhere to TAs Governance | |
| ITEM | STRATEGY | TIMELINE |
| TAs HandBook | NE, Branch Chairs and committee members must be familiar with TAs National Hand Book and all to refer to it for all communications and running of TAs | Annual Review |
| Constitution | Finalised & Adopted | As modified by EA |
| Organisation Structure | TAs National Executive - Chair, Deputy Chair, Treasurer, & NE Members per Branch TAs Branch Committee – Chair, Deputy Chair, Treasurer, Secretary & members Corresponding Member Panel: cover all modes, academia, govt & private sectors for 2 year term. | Refer to TAs HandBook (Section 4) |
| EA MoU / Policies | EA Spokesperson policy and guidelines to be adopted and submissions to be made in collaboration with EA Division office or National office | |
| TAs National Executive and Branch Committee AGMs | TAs National Executive AGM (Nov each year) Branch Committee AGM (Aug each year) | Every 2 years Every Year Refer to TAs HandBook |
| TAs Financial Procedures | NE Treasurer & Branch Treasures to use financial procedures set by NE Branch Treasurers to prepare their branch budget in 2nd Quarter each year Branch Chairs to submit their budget for approval by NE by 30/6 of each year Branch Chairs (or Treasurers) to monitor actual versus budget during the year Every month EA provides a monthly report on finance that is shared by national treasurer with branch treasurers Every month the national treasurer and the national chair approve invoices for payment Any significant events must require a business case approval by TAs Exec prior to holding the event All normal events should be planned to ensure that as a minimum there is not net loss and if there is an opportunity that a profit is kept with TAs Branch Treasurers should record the value of sponsorships of Branch events National conference requires a pre-approval of budget by EA and conference chair and treasurer are to monitor the actual v budget Membership fees (full and corporate) needs to be reviewed very year Branch expenses and profits will be allocated for each branch and shown in the monthly reports. | Ongoing |
| Work Plan | | |
| PERIOD | TASK (S) | OUTCOME |
| TAs HandBook | Annual Update of live document | Annual Review – to adopted Feb of each |



| Activity = | Corporate Membership, Individual Membership, University Engagement / Student Membership, | | |
|--|--|---------------------|--|
| Date & Version = | 12/05/20 | | |
| Executive Lead = | Christian Griffith | | |
| Executive & Board Support = | Shalendra Ram | | |
| Resources required = | TAs learned society advisor to assist WG as required Memberships EA advisor | | |
| Summary of Activity = | Quarterly Review of Corporate Membership – Current & Future Understand TAs is meeting its' obligations Lead & TAs Exec Chair to meet corporate members twice a year Monthly Review of Individual Membership – Current & Future Lead & TAs Exec Chair to instruct Branch Chairs to meet targets and work ways with them to do the Monthly Review of Student Membership – Current & Future Lead & TAs Exec Chair to instruct Branch Chairs to meet targets and work ways with them to do the | | |
| Target Outcome for 2020/21 = | Maintain a healthy relationship with corporate members Include them on all news, events brochures and reports | | |
| ITEM | STRATEGY | TIMELINE | |
| CORPORATE MEMBERS | | | |
| Recruitment Process | Follow up from current status April/June each year April to year | | |
| Welcoming process | Letter from TAs NE Chair Feb | | |
| Event program/ activities related to corporates only | Quarterly | Quarterly | |
| Correspondence with Corp members | Lead to finalise – for example Potential Corporate Members Only – Roundtable with High Level Guest (e.g. Minister or DG of Transport) | | |
| Set up Benefit Package | As per letter of invitation Update e year | | |
| INDIVIDUAL MEMBERS | | | |
| Demonstrate member value | 4 events per year per chapter – minimum CPD requirements | Quarterly Update | |
| | Non-member Differential | Quarterly Update | |
| | Highlight key activities with consistent communication | Quarterly Update | |
| Corporate Membership – how many members? | As per forecast plan Quarterly Update | | |
| At Events | Banner, Pre-talk slides, Next event, Highlight submissions On going | | |
| Member Survey | 2020 Survey; next 2022 Quar Upda | | |
| STUDENT MEMBERSHIP | | | |
| Grow student membership - FREE | TAs Branch Chairs to liaise with State divisions to attend University open days TAs Branch Chair TAs to attend Engineering week high school events along with EA to promote transport to students Send out information to universities to market the TAs membership | Quarterly Update | |





| How to get academics on TAs executive | As above Attend and visit transport research divisions of universities | Quarterly Update |
|---|---|---------------------|
| Universities to join as corporate members | As above Event Sponsorship | Quarterly Update |
| Which universities offer transport undergrad and post grad | Universities teaching transport t be mentioned on website Send information to universities to join TAs as free student members | Quarterly Update |

| PERIOD | TASK (S) | OUTCOME |
|-------------------|---|-------------------------------------|
| Jan 2020–Dec 2021 | Lead to review current & future targets and request Branch Chairs to take action | Meet targets set |
| | Review student membership in each branch and implement actions with Chairs | |
| Jan 2020–Dec 2021 | Review Engagement activities with universities & advice Branch Chairs to implement All chapters to have student evening – final year or post grad presentations on a transport topic | Meet agreed target Once per year |
| Jan 2020–Dec 2021 | Follow up Corporate Members with Branch Chairs | Meeting with Corporate Members |

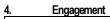
3. Policy

| Activity = | Government Submissions, Discussion Papers | | |
|--|---|-------------------------------|--|
| Date & Version = | 12/05/20 | | |
| Executive Lead = | Scott Elaurant | | |
| Executive & Board Support = | David Hayward | | |
| Resources required = | TAs learned society advisor to format submission in TAs template | | |
| Summary of Activity = | Submission at Branch and National (TAs national executive to agree) levels on transport projects, policies & strategies Review and Update 6 Key Issues Prepare Discussion Papers | | |
| Target Outcome for 2020/21 = | 1-2 national; 1-2 branch level. Key Issues on website and used by all TAs members Demonstrate that TAs intends to tackle big picture transport issues by preparing discussion papers | | |
| ITEM | STRATEGY TIMELINE | | |
| | | | |
| Request early warning of BIG issues | Add "submissions" item on TAs NE VC agenda | Quarterly | |
| Advance Notice of Request for submission at Branch or National level | Chairs to advice this WG at VCs or as soon as a request arrives at Branch or National Level | National or branch submission | |
| Continue to respond to policy documents | National and Branch level Refer to EA Spokesperson Policy & Guidelines | As required | |
| Use of key issues & discussion papers | Membership Drive - to recruit members (especially non-engineers), Talking to government agencies, and talking to politicians | Quarterly review | |
| | | | |

Work Plan

| PERIOD | TASK (S) | OUTCOME |
|-------------------|---|--|
| Jan 2020–Dec 2021 | TAs to adopt Key Issues Paper & Share with all via email and social media | TAs Executive to adopt revised 6 keys Issues – March 2021 version |
| | Focus on 3 key issues for 2020 (Climate Change, Ports, CIVID-19 transport impacts, Airports) & 3 (TBC) for 2021 | |
| Jan 2020–Dec 2021 | Use Working Group to draft discussion paper – format /scope /timing to be agreed by NE | 4 discussion papers per year expanding on the 3 key issues |
| Jan 2020–Dec 2021 | Draft discussion papers | Share on TAs LinkedIn for Comments |
| Jan 2020–Dec 2021 | Final discussion papers | Share on TAs LinkedIn& Website |

Transport Australia society



| Activity = | Division Relationships, Industry/ Agency Meetings | | |
|--|--|---|--|
| Date & Version = | 12/05/20 | | |
| Executive Lead = | Mike Veysey | | |
| Executive & Board Support = | Flori Mihai | | |
| Resources required = | TAs learned society advisor to assist Branch Chairs as required, Branch Chairs | & Deputy Chairs | |
| Summary of Activity = | Meetings with DG of transport agencies, Mayor of city LG, major university teach | hing transport | |
| Target Outcome for 2020/121= | Meetings taking place in each division, 1 meeting per quarter | | |
| ITEM | STRATEGY | TIMELINE | |
| Branch Email News | Branch Chairs to issue bi monthly or more often as required in each Branch | Bi-monthly | |
| Branch Office bearer's induction | Should be run early each year, reference QLD division induction | Feb each year | |
| Items for improvement | EA Division staff attend quarterly TAs monthly meetings | Quarterly | |
| TAs panel for transport modes | Call upon panel of modal (road, rail, air, sea) and freight & passenger experts for contribution to TAs NE | Panel formation by June 2020; review every 2 years | |
| Lead time for events at local division | As per Division requirements | | |
| Key people in each division in TAs | Events coordinator /Learned Society Rep | | |
| Building relationship with GMs in each Division | Branch Chair to meet GM twice per year as a minimum | 2 x year | |
| NE engagement | | | |
| what | State – sounding board for big project releases/ Federal – national transport groups (e.g. Road Safety Roundtable) | Ongoing | |
| why | Raise profile, show interest in government, build relationships, shape policy | On going | |
| timing | 2 or 4 per year | | |
| Exec Meeting – invite a corporate member to attend TAs exec in their area industry | Invite to lunch & allow short 10-15 min presentation to TAs national executive by corporate sponsor | @ F2F meeting | |
| Political Parties | Unbiased position on national transport matters | As required via EA | |

| PERIOD | TASK (S) | OUTCOME |
|-------------------|--|---|
| Jan 2020–Dec 2021 | Assist NE to engage with Corporate Members | Provide 1 page Update on selected corporate members for Quarterly Newsletter |
| Jan 2020–Dec 2021 | Assist NE to engage with Industry Partenrs | Provide 1 page Update on selected industry partners for Quarterly Newsletter |
| Jan 2020–Dec 2021 | EA division staff attend TAs Branch meetings quarterly | Attended or not – advice NE quarterly |
| Jan 2020–Dec 2021 | Branch Chair to meet Division GM | Meeting held - advice NE quarterly |



5. Professional Standards & Registration

| Activity = | Professional Standards & Registration | | | |
|--|---|--|--|--|
| Date & Version = | 12/05/20 | 12/05/20 | | |
| Executive Lead = | Geoff Webb | | | |
| Executive & Board Support = | Mathew Vittuci | | | |
| Resources required = | TAs learned society advisor to assist WG as required | TAs learned society advisor to assist WG as required | | |
| Summary of Activity = | Review process twice a year | | | |
| Target Outcome for 2018/19 = | | | | |
| ITEM | STRATEGY | TIMELINE | | |
| Transport professionals (NPER) | TAs members also EA NPER | Ongoing | | |
| Registration of Professional Engineers | TAs to support other states and territories similar to RPEQ in Qld | Ongoing | | |
| Assist Standards Australia (SA) | TAs rep on SA ITS committee | Ongoing | | |
| Assist other relevant partenrs as identified | TAs NE to make a decision to support any relevant partners | Ongoing | | |
| Assist Austroads | Inform RA that TAs (may be?) interested in working group participation linked to reviews or provide comments as required on a standard update | Ongoing | | |

| Work Plan | | |
|-------------------|---|---|
| PERIOD | TASK (S) | OUTCOME |
| Jan 2020–Dec 2021 | TAs involvement in any contribution / review of professional standards & registration tasks | Quarterly Update to NE |
| Jan 2020–Dec 2021 | ITS Committee Standards Australia | Quarterly Report by TAs Nominee to WG Chair for update to NE |





| Activity = | Update TAs Website and Review all TAs related Communications | | |
|---|--|------------------|--|
| Date & Version = | 12/05/20 | | |
| Executive Lead = | David Hayward | | |
| Executive & Board Support = | Flori Mihai | | |
| Resources required = | TAs learned society advisor to assist WG as required EA Staff /Working Group looking at Website | | |
| Summary of Activity = | TAs updated website by EA LSA Immediate Actions to update TAs issues | | |
| Target Outcome for 2020/21 = | Updated TAs website | | |
| ITEM | STRATEGY | TIMELINE | |
| Website | | | |
| Review - Branding | Review marketing material (stationery letter head), banner, event template, reporting template | 6 monthly update | |
| Website Currency – editor rights | Review website 1 st week of every month & advice NE of changes required at NE VCs | Quarterly update | |
| COMMUNICATIONS | | | |
| TAs National Newsletter | Schedule – as per Handbook Assist NE Chair with draft | Quarterly | |
| Local e-news includes events updates and news | Bi monthly Branch emails | Bi-Monthly | |
| TAs LinkedIn Group Page | Advertise events on LinkedIn Invite membership to join LinkedIn | Monthly | |
| Student / corporate specific emails | Targeted comms for students (universities)/ corporate | Monthly | |

| PERIOD | TASK (S) | OUTCOME |
|-------------------|---|---|
| Jan 2020–Dec 2021 | Website – Liaise with EA LS Advisor to update - Email Branch Chairs to make necessary updates | Monthly review and update on currency of information on website to NE VC |
| Jan 2020–Dec 2021 | LinkedIn - Encourage posts by NE, Branch Chairs & Branch Committee Members | 1 post per week 6 post per NE per year Quarterly Update to NE |
| Jan 2020–Dec 2021 | Website & LinkedIn | Usage by TAs members – Quarterly Update to NE (incl. engagement statistics and bi- annual updates) |
| Jan 2020-Dec 2021 | Explore feasibility and member demand and benefits of a TAs Podcast | Establish plan with content and guests for EA consideration. |





7. Events/CPD/Awards & Recognition

| 7. Events/CPD/Awarus & P | looginaon | | | |
|---|---|---|---------------------------------|--|
| Activity = | Local Events Processes, Mini Major Events, Awards & Recognition | | | |
| Date & Version = | 12/05/20 | | | |
| Executive Lead = | Flori Mihai | | | |
| Executive & Board Support = | Scott Elaurant | | | |
| Resources required = | TAs learned society advisor to | TAs learned society advisor to assist WG as required | | |
| Summary of Activity = | Quarterly Review of whats's working, what isn't working and advice Branches of steps going forward Need a 1 pager to include background; why, how, when, what, where re local events – what are the ingredient's? speaker, timing, linkage to key issues, marketing, sponsors etc | | | |
| Target Outcome for 2020/21 = | Must use website, LinkedIn, o Maintain a healthy mini major Must use website, LinkedIn, o Must include them on all new Maintain a healthy awards & t | events process /procedure for all branches – eg half day worksho ther social media to market | ps | |
| ITEM | STRATEGY | | TIMELINE | |
| Events | | | · | |
| 4 Events per year | EA policy | | Quarterly | |
| Septate Events | Additional 2-4 | | | |
| Joint Events with other related organisations | <u>EA Related</u> RTSA ATS IPWEA | Kindred Urban Transforce IPA Assett management Council AITPM UDIA PIA Roads Australia ARTFE | Must know in advance to partner | |
| Events Program | Webinar Provide schedule year in advance for each branch – a MUST for TAs website & LinkedIn | | | |
| Types of Events | Panel, single, project, policy, | regional, national | | |
| Consistent Approach | WG to provides framework EA local division promotion Joint events Determining fee Location | | | |
| Attracting EA NON-MEMBERS | EA advertise CPD benefits TAs provided access to corporate Share international speaker | | | |
| Promotion of TAs at event | TAs at events Banners | | | |
| EVENT RELEVANCE | Outline professional development benefits Outline networking benefits Value for money | | | |



| Capture New members | Membership applications available Use EA registration - tick a box if interested Differential pricing member Vs non-member pricing | |
|--|--|---|
| Timing | When to host to not clash with other events Consistency within division | |
| Awrads & Recongnition | | |
| TAs Transport Medal – every 2 nd year (next award for 2020) | ······································ | MV & FM to start in 2021 for 2022 award |

| PERIOD | TASK (S) | OUTCOME |
|---------------------|---|---|
| Jan 2020 -June 2022 | Need a 1 pager to include background; why, how, when, what, where on local events – what are the ingredient's? speaker, timing, linkage to key issues, marketing, sponsors etc. | Quarterly Review of what's working, what isn't working and advice Branches of steps going forward |
| | WG to review 1 pager on Transport Medal and recommend to TAs national executive of what action to take from 2021 | Need a program for 20221/22 Tasks & timing Transport Medal – 2022 (link it with National Transport Conference) |



8. TAs National Conference

| Activity = | TAs National Conference | |
|------------------------------|--|--|
| Date & Version = | 12/05/2020 | |
| Executive Lead = | Lachlan Lee Archer | |
| Executive & Board Support = | Mike Veysey | |
| Resources required = | EA Staff – Professional Development / Conferences Refer separate detailed budget with forecasts prepared by EA team dated (TBC) | |
| Summary of Activity = | Plan and coordinate national conference on behalf of the Executive in conjunction with EA Events Team | |
| Target Outcome for 2021/22 = | Successful and profitable conference delivered in late 2021/ early 2022 | |

Key Items to Consider:

| Other conferences | To be identified for late 2021 or early 2022 |
|--|--|
| Location: | Melbourne |
| Frequency: | Bi annually starting in 2019 |
| Duration: how many days | 2 days |
| Attendance: target of numbers | 200 to 300 |
| Venue: (size, budget and quality) | TBC |
| Dates: timing not to clash with other events | Late 2021/early 2022 |
| Sponsorship | Required – to be developed with EA events team |
| Speakers Key Note Speakers | work in progress |
| Topics streams | work in progress |
| Format | work in progress |

Other Industry Group Relationships

| ITEM | STRATEGY |
|------|--|
| Why | Long term goal, Membership increase, Exposure of TAs, profit for long term TAs sustainability; National TAs Conference Committee to review |
| Who | TAs branded national conference Role of EA branding TBC Potential to collaborate with other civil college linked tech societies as long as control and reasonable commercial return retained within TAs Collaboration with other industry bodies not possible for this event National TAs Conference Committee to review |

| PERIOD | TASK (S) | OUTCOME |
|-----------------------------|---|--|
| Jan 2020 to Jun 2020 | Confirm Conference Chairs and Committee (reps from each branch) Draft & finalise Business Case with EA staff | Chair & Committee Confirmed Business Case adopted by NE |
| 2020 F2F meeting (date TBC) | LLA & MV to complete before F2F meeting in late 2020 | BC & Minutes of Meetings of National TAs Conference Committee |
| June 2020 to June 2022 | Monthly National TAs Conference Committee meetings | Need a program for 2020/21 |



| Need project & time Schedules | Tasks & timing |
|-------------------------------|---|
| | Transport Medal – 2022 (link it with National |
| | Transport Conference) |